



Part II. Implementing a Communications Campaign

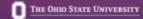
Building Effective Public Health Communications Campaigns Webinar Series

July 10, 2025 I 1:00 - 2:30 pm EST

















Agenda

Welcome & Introductions	Braeden Kelly	1:00 - 1:10 pm
Recap of Webinar #1	Kara Stephens	1:10 - 1:15 pm
Approach to Campaign Implementation	Kara Stephens	1:15 - 1:35 pm
HCS-MA Case Study	Dacia Beard	1:35 - 1:50 pm
HCS-OH Case Study	Jamie Luster	1:50 - 2:05 pm
HCS Campaign Resources	Braeden Kelly	2:05 - 2:10 pm
Q&A Panel Discussion	Braeden Kelly	2:10 - 2:25 pm
Closing Remarks	Braeden Kelly	2:25 - 2:30 pm

Our Panelists



Kara Stephens, MPH, MSA

Senior Health Communication Specialist Project Director

Oak Ridge Associated Universities (ORAU)



Dacia Beard, MPH, MBA

Former Associate Director, Communications Core

HEALing Communities Study – Massachusetts, Boston University



Jamie Luster, MPH

Research Communications Senior Writer

HEALing Communities Study-Ohio, The Ohio State University

Recap of Webinar #1



Kara Stephens, MPH, MSA

Senior Health Communication Specialist Project Director

Oak Ridge Associated Universities (ORAU)

Webinar #1

Welcome & Introductions

Introduction to the HEALing Communities Study (HCS)

Overview of HCS Communications Campaigns

Approach to Campaign Planning

HCS-NY Case Study

HCS-KY Case Study

HCS Campaign Resources

Q&A Panel Discussion

Closing Remarks



CTH Communication Campaigns

Wave 1 Campaigns May 2020 - Jun 2022

- 1. Naloxone Education
- 2.OUD & MOUD Anti-Stigma
- 3. MOUD Awareness
- 4. MOUD Treatment Retention
- 5.Community Choice

Wave 2 Campaigns Oct 2022 - Dec 2023

- 1. Naloxone-Fentanyl Education
- 2. MOUD Anti-Stigma & Awareness
- 3. Community Choice

PRIORITY AUDIENCE GROUPS



- People with living/lived experience (PWLE); people who use drugs.
- Key influencers of PWLE (e.g., loved ones, faith-based leaders, recovery specialists)
- Healthcare providers

OBJECTIVES



- Reduce stigma of evidence-based practices
- Increase awareness and adoption of evidence-based practices

Integrated Marketing Communications Approach

Creating data-informed, local campaign dissemination plans and audience-tailored materials



Review the campaign platform



Collect & analyze local data



Segment audience groups and conduct an analysis



Develop local dissemination plan



Develop tailored campaign materials



Implement plan & monitor progress

Ongoing monitoring, evaluation, and optimization

Stephens, K. (2020). Integrated Marketing Communications Planning Guide. *Last updated Aug 2022*. Stephens, K. (2022, August 25). *How to plan for, implement, and evaluate integrated marketing communications campaigns* [PowerPoint Presentation]. HCS-NY Communications Community of Practice Office Hours, Zoom.

Approach to Campaign Implementation



Kara Stephens, MPH, MSA

Senior Health Communication Specialist Project Director

Oak Ridge Associated Universities (ORAU)



Campaign Dissemination Template

The following steps are an outline of ORAZ's Marketing and Communications Planning Quide and are intended to help guide communities through the steps needed to successfully plan for, explement, and evaluate overdose communications companyors after the intervention ends. Content provided in this template represent the mist common desermention objectives and factors used to implement health communication companyors. Communities are ncouraged to use and adapt this temptate to meet the unique needs of their communities.

lineart name of community have insert date of last update here

Campaign Overview

Campalgic Enter the name of the campaign

Compalgo Implementation Timeline: Enter the dates you plan to implement the compalgo and record data

Step 1: Review & Understand the Campaign Platform

Review the Campaign Goal

The company goal is a long range outcome statement that is broad enough to establish the owned hone and approach of marketing and communication dissemination budies.

Campaign Goal

implement the jumps the name of your campaign] campaign jumps the dates you will implement the campaign) to

· Enter goal #1

· Enter goal V2. E applicable

RECOMMENDED ACTION: entire the compaign goal with your ownerstrations Workgroup and/or Coalition

Step 1b: Review the Campaign SMART Dissemination Objectives

The Campage SMART Objectives are the siverables communities are expected to achieve al the end of campaign implementation

By the end of the campage, (community) will have desenanced at least 20 ungain posts or publications in g., social media posts, e-newsletters, articles) on our owned.

2. By the end of the campaign, [community], with the guidance of the HEAL NY Communications learn, will have explainmented a paid campaign for a minimum of 4 weeks within the geographical market.

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+ III Start Here * SMART Objective 1 * SMART Objective 2 * SMART Objective 3 * SMART Objective 4 * SMART Objective 5 * Definitions & KPIs *

	pather downwaton, especially 6 you cannot obtain the required metrics, should be recorded under SMANT Objective 5. Record one back (e.g., one social media post) per new Disservination Planning Steps					Evaluation Steps							
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SNAPSHOT of diffemination tactics



Owned Media



Earned Media



Paid Media



Social Media



e-Newsletter



Web article



Digital signs



Press release



Media interviews/ press conferences



PSAs



Partner dissemination



Social media ads



Outdoor



Digital web ads



Gas station POS

Audience-Tailored Content & Dissemination



Improved Relevance



Cultural Sensitivity



Efficient Use of Resources



Increased Dissemination Effectiveness



Enhanced Engagement

Words Matter

Use these recommended terms to reduce stigma when talking about opioid use disorder.

Instead of...

- Addict
- User
- Substance or drug abuser
- Junkie
- Substance dependence
- Former addict
- Reformed addict

Use...

- Person with opioid use disorder (OUD) or person with opioid addiction
- Patient
- Person in recovery or long-term recovery



HCS-MA Case Study



Dacia Beard, MPH, MBA

Former Associate Director, Communications Core

HEALing Communities Study – Massachusetts, Boston University

Role of Health Communications



Public health communications campaigns play an important role in connecting audiences with information necessary to make informed health decisions.



Accomplishing two major tasks:

Convey a message that is compelling enough for a person to act.

Ensure that the recommended call to action is as low-barrier as possible to facilitate conversion.

Case Study: Featuring Local Providers in Campaign Ads

Wave 1, Campaign 5 Naloxone-Fentanyl and Medication for Opioid Use Disorder Media Buy in Brockton, Salem, and Lowell, MA

Acknowledgements: Kristin Mattson and Michael Hyneman, ORAU; Sue Perry Caponigro, Konjolka

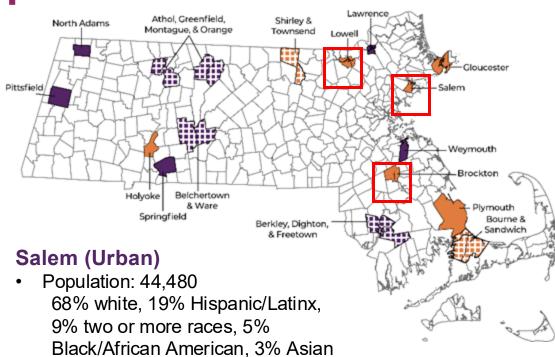
Community Snapshot

Brockton (Urban)

- Population: 105,643
 38% Black/African American*,
 27% white, 13% Hispanic/Latinx,
 12% two or more races, 2% Asian
 *9% Cape Verdean
- Major Industries: service-oriented, government, retail, healthcare

Lowell (Urban)

- Population: 115,544
 44% white, 22% Asian, 18%
 Hispanic/Latinx, 11% Black/African
 American, 9% two or more races
- Major Industries: service-oriented, manufacturing, trade, transportation, tourism



 Major Industries: service-oriented, healthcare, government, higher education, retail

Wave 1, Communications Campaign #5 Media Buy

Objectives

- Increase awareness of available medications for opioid use disorder (MOUD), e.g., methadone and buprenorphine
- Increase awareness of existence and dangers of fentanyl and the importance of carrying *naloxone*
- Promote contact information of local organizations where people can obtain naloxone and/or MOUD

2022 Run Dates and Communities

- Mid-May Mid-July (~8 weeks)
- Brockton, Lowell, and Salem, MA

Languages

 English, Spanish, Cape Verdean Creole (Brockton)

Tactics

- 30 Exterior and 60 Interior Bus Ads
- 4 Bus Shelters (Salem)
- 2 MBTA Station Posters (Salem)
- 30 Convenience Store, Gas Station, and Laundromat Posters
- 6 Billboards
- Facebook and Instagram Ads
- Website Banner Displays

Quality Assurance Process for Featuring Providers in Campaign Ads



*NOTE: Two MOUD providers per community featured: one for buprenorphine and one for methadone

Quality Assurance: "Cold Calling" Providers Goals Observations

Gain insights on **access** to local providers in Brockton, Lowell, and Salem

Understand patient experience

Reduce **barriers** to resources and lifesaving care

Direct phone line and website challenges

Organizational changes

Staff turnover and training

Terminology gaps

Examples of Media Buy Ads



Ads featured local naloxone and MOUD provider organizations:

Preferred name, phone number, and website

MOUD: Buprenorphine

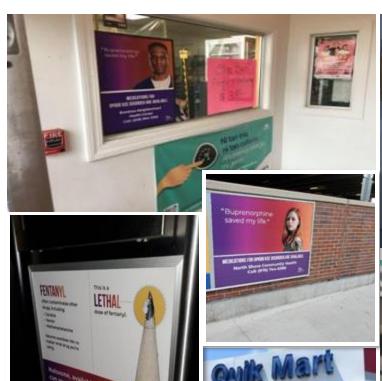
- Brockton Neighborhood Health Center
- Lowell General Bridge Clinic (Circle Health)
- North Shore Community Health

MOUD: Methadone

- Brockton Comprehensive Treatment Center
- Lowell Comprehensive Treatment Center
- Lynn Comprehensive Treatment Center

Naloxone

- Brockton Neighborhood Health Center
- Lowell House Addiction Treatment and Recovery, Inc.
- Healthy Streets, a program of Health Innovations, Inc.

















High-Level Results

Estimated Total Impressions: 13,982,781++

++Indicates missing data, excludes MBTA bus ads and shelter impressions

> 9.3x Exposure | (Impressions ÷ Population)

Total Clicks (Digital Only): 23,397

15,091 Clicks: Naloxone Ads

8,306 Clicks: Medication for Opioid Use Disorder Ads

Population (Region)

Brockton Region: 437,296 Lowell Region: 351,591 Salem Region: 707,016

TOTAL: 1,495,903



Lessons Learned

- Verifying provider referrals is critical to finalize campaign assets and ensure low-barrier access to services among people with opioid use disorder.
- Place the most direct phone line and website on advertisements.
- Engage provider organizations in reporting outcomes by tracking conversions.
- Collaborate with providers' leadership and decisionmakers to address vulnerabilities and propose areas for improvement.

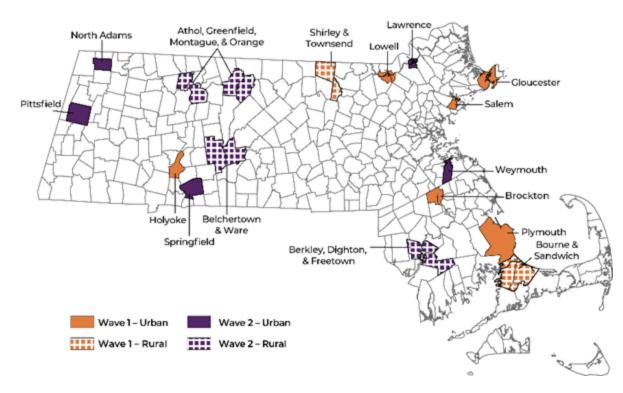
Case Study: Integrating Data in Dissemination Planning

Wave 2, Campaign 2 & 3 Media Buy Overlaying Geomasked Decedent Data for Convenience Store Ad Placements

Acknowledgements: Dr. Tom Stopka, Dr. Shikhar Shrestha, Dr. Sumeeta Srinivasan, and Olivia Lewis, Tufts University School of Medicine, Department of Public Health and Community Medicine; Kristin Mattson and Michael Hyneman, ORAU; Sue Perry Caponigro, Konjolka

HCS-MA Wave 2 Communities

- Athol, Greenfield,
 Montague, and Orange (Rural)
- Belchertown and Ware (Rural)
- Berkley, Dighton, and Freetown (Rural)
- Lawrence (Urban)
- North Adams (Urban)
- Pittsfield (Urban)
- Springfield (Urban)
- Weymouth (Urban)



Media Buy Dissemination Planning

Print/Out of Home (OOH) Advertising:

105 Convenience Store Posters

Digital:

- Pre-Roll in English
- Facebook and Instagram Video and Static Ads
- Website Banner Displays

- HCS-MA Communications Core
 collaborated with the Informatics Core to
 integrate overdose data in the
 dissemination planning of its 7th media
 buy.
- The resident addresses of decedents identified by race and ethnicity across 4 of 8 HCS-MA Wave 2 communities were overlaid with the locations of local convenience stores.
- HCS-MA prioritized ad placement in convenience stores near the most clustering of residences in a community.

Representing Lives Lost

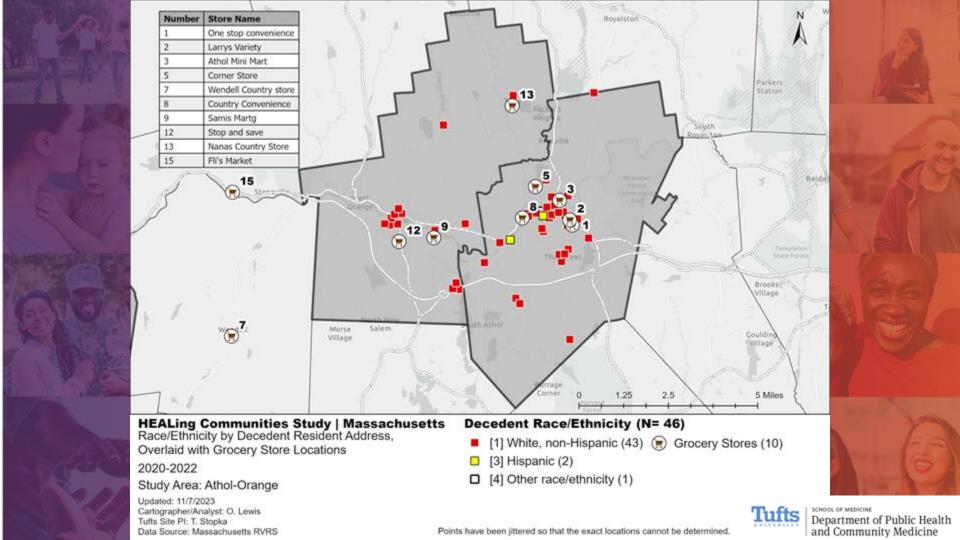
These data represent much more than symbols on a map.

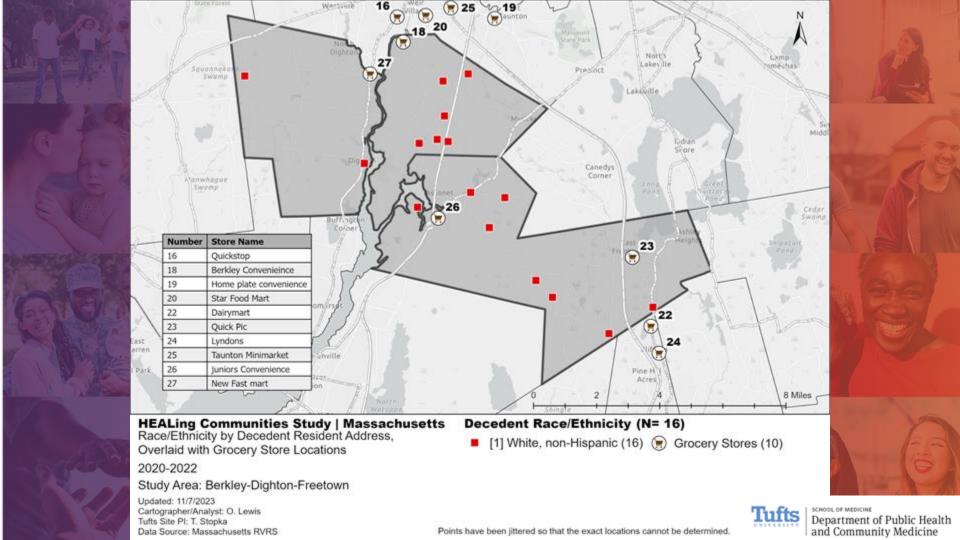
They are our parents, siblings, friends, extended family, associates, and acquaintances.

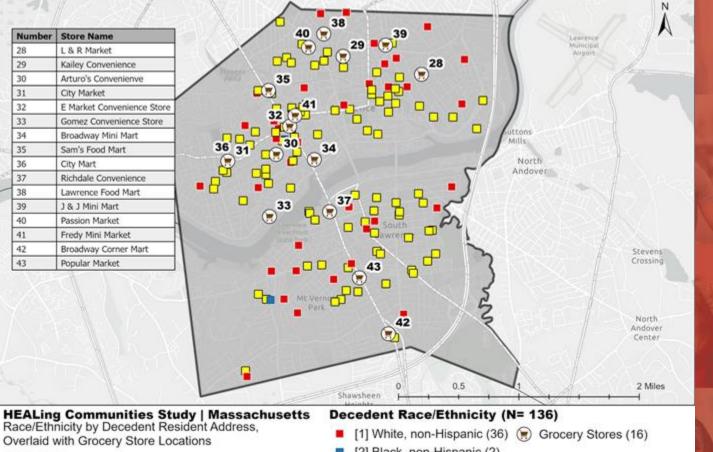
Address-level vital statistics data are publicly available, by request, in Massachusetts.

Examples shared in this presentation have been geomasked out of respect for the loved ones of these decedents.









2020-2022

Study Area: Lawrence

Updated: 11/7/2023 Cartographer/Analyst: O. Lewis Tufts Site PI: T. Stopka Data Source: Massachusetts RVRS

- [2] Black, non-Hispanic (2)
- [3] Hispanic (98)



SCHOOL OF MEDICINE Department of Public Health and Community Medicine

Lawrence, MA: Convenience Store Ads

Spanish	Mellos Supermarket	187 Lawrence St, Lawrence, MA 01841
Spanish	Kailey Convenience	75 Park St, Lawrence, MA 01841
Spanish	City Market	576 Haverhill St, Lawrence, MA 01841
English	L & R Market	486 Howard St, Lawrence, MA 01841
English	Arturo's Convenience	332 Lowell St, Lawrence, MA 01841
Spanish	E Market Convenience Store	245 Broadway, Lawrence, MA 01840
Spanish	Gomez Convenience Store	252 Water St, Lawrence, MA 01841
Spanish	Richdale Convenience	59 S Broadway, Lawrence, MA 01843
Spanish	Broadway Mini Mart	9 Broadway, Lawrence, MA 01840
Spanish	City Mart	576 Haverhill St, Lawrence, MA 01841
English	Sam's Food Mart	389 Broadway, Lawrence, MA 01841
English	Lawrence Food Mart	Fern St, Lawrence, MA 01841
Spanish	Popular Market	319 S Broadway, Lawrence, MA 01843
Spanish	Broadway Corner Mart	501 S Broadway, Lawrence, MA 01843
English	J & J Mini Mart	324 Prospect St, Lawrence, MA 01841
Spanish	Passion Market	76 Bennington St, Lawrence, MA 01841
Spanish	Fredy Mini Market	56 Tremont St, Lawrence, MA 01841

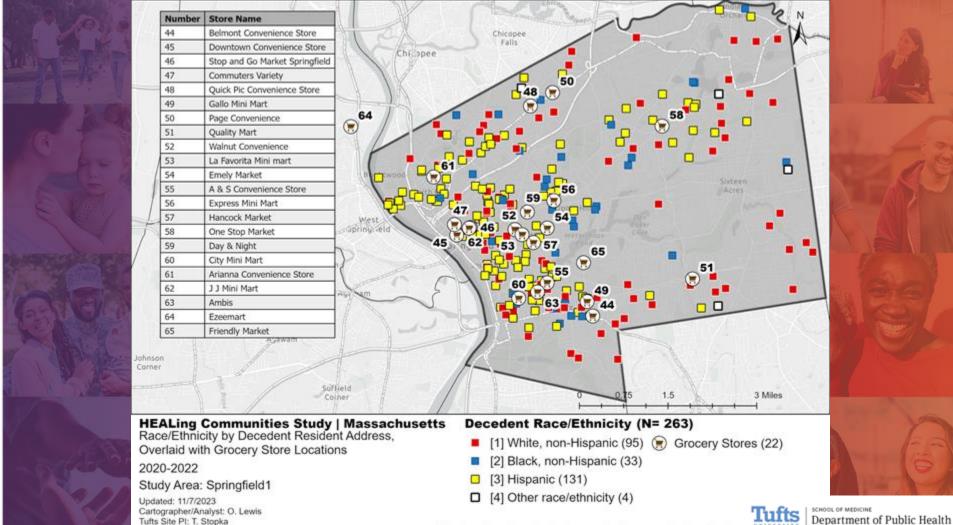


"Estoy muy orgullosa. Mi hija está tomando buprenorfina y se está recuperando".

El consumo de medicamentos para el trastorno por consume de opioides NO ES sustituir una adicción por otra.



Greater Lawrence Family Health Center (GLFHC)
Programa de Prevención y Educación
100 Water Street, Lawrence, MA 01841
(978) 685-7663



Data Source: Massachusetts RVRS

Points have been jittered so that the exact locations cannot be determined.

and Community Medicine

Springfield, MA: Convenience Store Ads

Spanish	Stop and Go Market Springfield	486 Bridge St, Springfield, MA 01103
English	Belmont Convenience Store	823 Belmont Ave, Springfield, MA 01108
Spanish	Downtown Convenience Store	160 Worthington St, Springfield, MA 01103
Spanish	Commuters Variety	55 Frank B Murray St, Springfield, MA 01103
Spanish	Quick Pic Convenience Store	1343 Carew St, Springfield, MA 01104
Spanish	Gallo Mini Mart	431 White St, Springfield, MA 01108
English	Quality Mart	1352 Allen St, Springfield, MA 01118
English	Page Convenience	500 Page Blvd, Springfield, MA 01104
Spanish	Express Mini Mart	904 State St, Springfield, MA 01109
English	Walnut Convenience	108 Walnut St, Springfield, MA 01105
Spanish	La Favorita Mini mart	179 Walnut St, Springfield, MA 01105
English	A & S Convenience Store	276 Oakland St, Springfield, MA 01108
Spanish	Day & Night	671 State St, Springfield, MA 01109
Spanish	Emely Market	168 Eastern Ave, Springfield, MA 01109
Spanish	One Stop Market	477 Boston Rd, Springfield, MA 01109
Spanish	J J Mini Mart	468 Bridge St, Springfield, MA 01103
Spanish	Hancock Market	260 Hancock St, Springfield, MA 01109
English	City Mini Mart	150 Belmont Ave, Springfield, MA 01108
Spanish	Arianna Convenience Store	51 Montmorenci St, Springfield, MA 01107
Spanish	Ambis	142 Dickinson St, Springfield, MA 01108
English	Friendly Market	158 Island Pond Rd, Springfield, MA 01118
English	Ezeemart	50 Morgan Rd, West Springfield, MA 01089



"I am a devoted father, waiter, and coach. I also take methadone."

There are multiple pathways to recovery – medication may be one.





Case Study: Featuring Local Campaign Spokespersons

Faces of Naloxone: Pittsfield and North Adams, MA

Acknowledgements: Faces of Naloxone Campaign Spokespersons; HCS-MA Pittsfield and North Adams Coalitions and Community Teams; Betsy Strickler, HCS-MA Wave 2 Communications Consultant; Kristin Mattson and Michael Hyneman, ORAU

Shared Resources for Featuring Local Spokespersons

- HCS Media Release Form
- HCS-MA Guidance Document:

Considerations for Publishing Testimonials about Opioid Use Disorder Treatment and Recovery



Campaign Graphics and Tactics

- Berkshire Eagle Front Page Cover Story and News Articles
- Billboards (10 Pittsfield | 6 North Adams)
- Berkshire Eagle Digital and Print Ads
- Social Media Graphics
- Mayoral Forum

Over 600 Images and 50 Spokespersons







Faces of Naloxone

North Adams







Berkshire Eagle News Coverage

Have you seen these billboards around town? Here's the story behind them and why 'everyone should carry Narcan,' advocates say

By Greta Jochem, The Berkshire Eagle Feb 9, 2023

Link to Article: https://www.berkshireeagle.com/news/local/have-you-seen-these-billboards-around-town-heres-the-story-behind-them-and-why-everyone/article_db4ec8fa-a3f7-11ed-8e9c-53920d629533.html



Berkshire Eagle Front Page Cover Story



Berkshire Eagle Print Advertisement





Billboards





Billboards



Bar Coaster





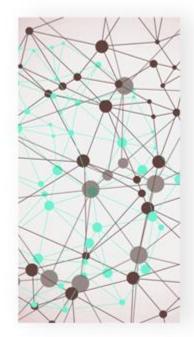


Campaign Spokesperson Account: "It's All Working!"

"I just wanted to let you know that an older couple came into BHR [Berkshire Harm Reduction] today to pick up Narcan based solely on the Berkshire Eagle article! And at Dottie's yesterday, a staff member asked me if I was the person on the billboard, haha!

It's all working!"

...





HCS-OH Case Study



Jamie Luster, MPH

Research Communications Senior Writer

HEALing Communities Study-Ohio, The Ohio State University



Lucas County, OH

- Wave 1 urban county in NW Ohio
- ~400,000 residents
- County seat: Toledo
- Major industries: healthcare, automotive, manufacturing
- Demographics: 74% white, 21% Black/African-American, 8% Hispanic/Latino, 1.8% Asian





Coalition-Driven Decision Making

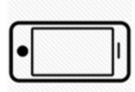
- Coalition identified need for increased awareness of MOUD and MOUD stigma reduction
 - Wave 1, Campaigns 2 and 3
- Communications workgroup of ~10 individuals responsible for implementation, one individual led the effort (Communications Champion)
- Video content determined to be more engaging than still images
- Local healthcare providers integrated as key partners and trusted messengers

Materials Development

- Target audience was PWLE, needed supporters of PWLE, and healthcare providers - aligned with HCS audiences
- Recruited 5 healthcare providers in coalition and from local treatment providers
 - Diversity of participants was considered (individual background, type of agency, type of provider, etc.)
- Communications Champions created video tips sheet with question prompts, recruited 5 healthcare providers in coalition and local treatment providers

Lucas County Opioid Coalition Video PSA Recording Tips

If recording your video with a cellphone or tablet, please hold your device horizontally!





- Please introduce yourself with your name, title, and organization. (This part of the video will NOT be included in the final video, so you can be as specific as you'd like. This will help us identify you and describe you with any on-screen text.)
- Please record your video in a quiet, well-lit area. Please avoid lights and windows behind you
 while recording (try not to create a silhouette effect).
- Please ensure there is no patient identifying information or other PHI visible in your video. (This
 will disqualify your video from being included in the final PSA)
- <u>BE YOURSELF!</u> Speak your truth! Scripted, formal videos will never be as powerful as you speaking from the heart. Don't worry about being perfect – just be you! We will edit out any imperfections!

Please record a video addressing these three questions:

- 1. What is your definition of stigma against MAT/MOUD?
- Tell a brief story of either 1) How stigma prevented or delayed someone from receiving MAT/MOUD, or 2) How someone overcame stigma to seek MAT/MOUD.
- 3. What you would do or say to someone to help reduce stigma against MAT/MOUD?

Materials Development

- Videos recorded on participant cell phones
- Communications Champion edited down to short clips and combined into single :90 video
 - Words and graphics added to improve comprehension
 - Total editing time: 3–4 hours

Dissemination

- Champions identified list of local television stations to contact
- Contacted 5 TV stations for free airtime
 - Station with highest local news market share responded and agreed to share PSA

Good Morning

I am writing on behalf of the HEALing Communities Study and the Lucas County Opioid Coalition. As COVID has, understandably, taken center stage in the news, many have lost sight of the other ongoing epidemic in our community: Opioid Overdoses and Deaths.

Unfortunately, as COVID cases are on the rise, so too are opioid related overdoses and deaths.

Our Coalition has been working to educate the community about Opioid Use Disorder, treatment options, and now – how to reduce stigma against treatment. We have put together a high quality video PSA we would like to submit to 13 ABC, which is attached to this email. It is the first of several we plan to produce on this topic and others related to the opioid epidemic.

Would 13 ABC be willing to air this free PSA in support of this effort? We can offer a guest with this PSA, if you would like to feature this topic as a segment, to discuss the state of opioid use in our community and the ongoing fight against stigma.

If you have any questions, or need any edits to the attached PSA in order to air it, please let us know. Jamie Luster, the program manager for the Study, is CC'd above, and I can be reached via cell at

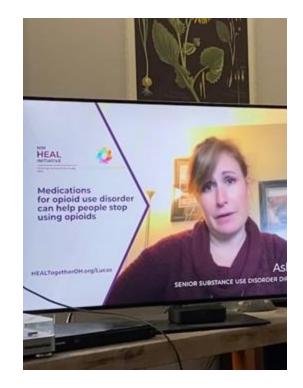
Thank you so much for you time and your support in this extremely important cause!!

Earned Media → **Paid Media**

- Coalition wanted to pursue paid ads following success of free PSAs
- YouTube and Over The Top (TV streaming app) ads selected
- For paid ads, 5 different videos were created
 - (2) MOUD/stigma education
 - (1) MOUD education with story
 - (2) Stories from providers
- Ads were targeted based on search history and overdose death rate by zip codes (5 highest in county)

Evaluation

- Free PSAs
 - Station average daily reach >89,000
 - 1.8 million estimated impressions in one month (11/25-12/24)
 - Organic response from community (patients telling providers, "I saw you on TV!")
- Paid (\$7,590 for targeted one month campaign)
 - YouTube (\$2,090)
 - 20,000 video completes; 100,000 impressions
 - o OTT (\$5,500)
 - 138,417 impressions with 23,377 people reached; 98.58% video completion rate



Lessons Learned

- Don't underestimate the willingness of local partners to help share messages - it never hurts to ask!
- Impactful video ads can be created on a very limited budget.
- Decision making and progress on materials development and dissemination is most efficient in a small group.
- Utilizing local spokespeople can generate more engagement/discussion.



Webinar Series





Webinar 3: Evaluating and Sustaining Communication Campaigns



July 31, 2025



Register: https://bit.ly/4kq7ys0

















Panel Discussion

Thank you for attending!

HEAL Connections is a center that is jointly run by Duke Clinical Research Institute and George Mason University and funded by the National Institutes of Health (NIH) through the Helping to End Addiction Long-term® Initiative, or NIH HEAL Initiative®. HEAL Connections is aimed at supporting widespread dissemination and implementation of HEAL-funded research. HEAL Connections is funded by the NIH HEAL Initiative under OTA numbers: 10T20D034479 and 10T20D034481.

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